

1.04 Discipline and Complaints Policy

Definitions

1. The following terms have these meanings in this Policy:
 - a) “*Complainant*” – The Party alleging an infraction
 - b) “*Days*” – Any day of the week, including weekends and holidays
 - c) “*GO*” – Golf Ontario
 - d) “*Individuals*” – All categories of membership defined in Golf Ontario’s Bylaws, as well as all individuals engaged in activities with Golf Ontario including, but not limited to, athletes, coaches, managers, officials, parents, volunteers, and committee or board members of Golf Ontario.
 - e) “*Parties*” – The Complainant, Respondent, and any other Individuals or persons affected by the complaint
 - f) “*Respondent*” – The alleged infracting Party

Purpose

2. Golf Ontario is committed to providing an environment in which all Individuals involved with GO are treated fairly and with respect. Participation in GO’s activities brings many benefits and privileges. At the same time, Individuals are expected to fulfill certain responsibilities and obligations including complying with GO’s policies, bylaws, rules and regulations, and *Code of Conduct and Ethics*. Conduct that violates these values may be subject to sanctions pursuant to this Policy. Since discipline may be applied, GO provides Individuals with the mechanism outlined in this Policy so that complaints are handled fairly, expeditiously, and affordably.

Application of this Policy

3. This Policy applies to all Individuals defined in the Definitions Section. This Policy does not apply to any Association employees as such matters are governed by GO’s policies that expressly apply to its employees.
4. This Policy applies to discipline matters that may arise during the Association’s business, activities, and events including, but not limited to, competitions, tournaments, practices, tryouts, training camps, travel associated with GO, GO Board of Director meetings and any other Association meetings.
5. Discipline matters and complaints arising within the business, activities, or events organized by entities other than GO will be dealt with pursuant to the policies of these other entities unless accepted by GO in its sole discretion.

Reporting a Complaint

6. Any Individual may report any complaint to GO. Such a complaint must be in writing and signed, and must be filed within twenty-one (21) days of the alleged incident. Anonymous complaints may be accepted at the sole discretion of GO.
7. A Complainant wishing to file a complaint outside of the twenty-one (21) day period must provide a written statement giving reasons for an exemption to this limitation. The decision to accept, or not accept, the complaint outside of the twenty-one (21) day period will be at the sole discretion of GO. This decision may not be appealed.

Dispute Resolution and Mediation

8. Before any complaint proceeds to a formal stage, the dispute will first be referred to the Executive Director for review, with the objective of resolving the dispute which may include alternate dispute resolution (ADR) and/or mediation. If the Executive Director is one of the Parties, the dispute will first be referred to the President and an alternate will be appointed.

Case Manager

9. Should the dispute not be resolved by the process outlined in 8 above, the Executive Director or alternate will act as Case Manager to oversee the management and administration of complaints submitted in accordance with this Policy and such appointment is not appealable. The Case Manager, if other than the Executive Director, can be, but is not required to be associated with GO. The Case Manager has an overall responsibility to ensure procedural fairness is respected at all times in this Policy, and to implement this Policy in a timely manner. More specifically, the Case Manager has a responsibility to:
- Determine whether the complaint is frivolous or vexatious and within the jurisdiction of this Policy. If the Case Manager determines the complaint is frivolous or vexatious or outside the jurisdiction of this Policy, the complaint will be dismissed immediately. The Case Manager's decision to accept or dismiss the complaint may not be appealed
 - Determine if the complaint is a minor or major infraction
 - Appoint the Panel, if necessary, in accordance with this Policy
 - Coordinate all administrative aspects of the complaint
 - Provide administrative assistance and logistical support to the Panel as required
 - Provide any other service or support that may be necessary to ensure a fair and timely proceeding
10. The Case Manager will inform the Parties if the incident is to be dealt with as a minor infraction or major infraction and the matter will be dealt with according to the applicable section relating to the minor or major infraction.
11. This Policy does not prevent an appropriate person having authority from taking immediate, informal or corrective action in response to behaviour that constitutes either a minor or major infraction. Further sanctions may be applied in accordance with the procedures set out in this Policy.
12. Any infractions or complaints occurring within competition will be dealt with pursuant to the appropriate procedures at that competition. In such situations, disciplinary sanctions will be for the duration of the competition, training, activity, or event only. Further sanctions may be applied but only after review of the matter in accordance with the procedures set out in this Policy.

Minor Infractions

13. Minor infractions are **incidents** of failing to achieve expected standards of conduct that generally do not result in harm to others or to GO. Examples of minor infractions can include, but are not limited to, an incident of:
- Disrespectful, offensive, abusive, racist, or sexist comments or behaviour
 - Disrespectful conduct such as outbursts of anger
 - Conduct contrary to the values of GO
 - Being late for, or absent from, GO events and activities at which attendance is expected or required
 - Non-compliance with GO's policies, procedures, rules, or regulations
 - Minor violations of GO's *Code of Conduct and Ethics*

14. All disciplinary situations involving minor infractions will be dealt with by a person who has authority over both the situation and the individual involved. The person in authority can be, but is not restricted to being, staff, organizers, or Association decision-makers.
15. Provided that the Individual being disciplined is told the nature of the infraction and has an opportunity to provide information concerning the incident, procedures for dealing with minor infractions will be informal (compared to the procedures for major infractions) and will be determined at the discretion of the person responsible for discipline of such infractions (as noted above).
16. Penalties for minor infractions, which may be applied singularly or in combination, include the following:
 - a) Verbal or written reprimand from GO to one of the Parties
 - b) Verbal or written apology from one Party to the other Party
 - c) Service or other voluntary contribution to GO
 - d) Removal of certain privileges of membership for a designated period of time
 - e) Suspension from the competitions, activities, or events
 - f) Restriction of activities
 - g) Any other sanction considered appropriate for the offense
17. Minor infractions that result in discipline will be recorded and records will be maintained by GO. Repeat minor infractions may result in further such incidents being considered a major infraction.

Major Infractions

18. Major infractions are instances of failing to achieve the expected standards of conduct that result, or have the potential to result, in harm to other persons, or to the Association. Examples of major infractions include, but are not limited to:
 - a) Repeated minor infractions
 - b) Any incident of hazing
 - c) Incidents of physical or sexual abuse
 - d) Behaviour that constitutes harassment, sexual harassment, or sexual misconduct
 - e) Pranks, jokes, or other activities that endanger the safety of others
 - f) Conduct that intentionally interferes with a competition or with any athlete's preparation for a competition
 - g) Conduct that intentionally damages GO's image, credibility, or reputation
 - h) Disregard for GO's bylaws, policies, rules, and regulations
 - i) Major or repeated violations of GO's *Code of Conduct and Ethics*
 - j) Intentionally damaging Association property or the property at which the activity takes place or improperly handling of GO's monies
 - k) Abusive use of alcohol, any use or possession of alcohol by minors, or use or possession of illegal drugs
 - l) Any possession or use of performance enhancing substances or methods
 - m) Theft of money and/or property of others
 - n) Cheating during a competition

19. Major infractions will be handled using the Procedure for Major Infraction Hearing set out in this Policy, except where a dispute resolution procedure contained within a contract, or other formal written agreement takes precedence.

Procedure for Major Infraction Hearing

20. The Case Manager shall notify the Parties that the complaint is potentially legitimate and the incident shall be dealt with as a major infraction. The Case Manager shall then decide the format under which the complaint will be heard. This decision is at the sole discretion of the Case Manager and may not be appealed.
21. The Case Manager will appoint a Discipline Panel, which shall consist of a single Adjudicator, to hear the complaint. At the discretion of the Case Manager, a Panel of three persons may be appointed to hear the complaint. In this event, the Case Manager will appoint one of the Panel's members to serve as the Chair.
22. If the Respondent acknowledges the facts of the incident, the Respondent may waive the hearing, in which case the Panel will determine the appropriate disciplinary sanction. The Panel may still hold a hearing for the purpose of determining an appropriate sanction.
23. If a Party chooses not to participate in the hearing, the hearing will proceed in any event.
24. The Case Manager will determine the format of the hearing, which may involve an oral in-person hearing, an oral hearing by telephone, a hearing based on a review of documentary evidence submitted in advance of the hearing, or a combination of these methods. The hearing will be governed by the procedures that the Case Manager deems appropriate in the circumstances, provided that:
- a) The Parties will be given appropriate notice of the day, time, and place of the hearing
 - b) Copies of any written documents which the parties wish to have the Panel consider will be provided to all Parties in advance of the hearing
 - c) The Parties may be accompanied by a representative, advisor, or legal counsel at their own expense
 - d) The Panel may request that any other individual participate and give evidence at the hearing
 - e) The Panel may allow as evidence at the hearing any oral evidence and document or thing relevant to the subject matter of the complaint, but may exclude such evidence that is unduly repetitious and shall place such weight on the evidence as it deems appropriate
 - f) The decision will be by a majority vote of Panel members
25. If a decision may affect another party to the extent that the other party would have recourse to a complaint or an appeal in their own right, that party will become a Party to the complaint in question and will be bound by the decision.
26. In fulfilling its duties, the Panel may obtain independent advice.

Decision

27. After hearing the matter, the Panel will determine whether an infraction has occurred and, if so, the sanctions to be imposed. Within fourteen (14) days of the hearing's conclusion, the Panel's written decision, with reasons, will be distributed to all Parties, the Case Manager, and GO. In extraordinary circumstances, the Panel may first issue a verbal or summary decision soon after the hearing's conclusion,

with the full written decision to be issued before the end of the fourteen (14) day period. The decision will be considered a matter of public record unless decided otherwise by the Panel.

Sanctions

28. The Panel may apply the following disciplinary sanctions, singularly or in combination, for major infractions:

- a) Verbal or written reprimand from GO to one of the Parties
- b) Verbal or written apology from one Party to the other Party
- c) Service or other voluntary contribution to GO
- d) Suspension from GO competitions, activities, or events
- e) Expulsion or dismissal from GO
- f) Withholding of awards
- g) Payment of the cost of repairs for property damage
- h) Suspension of funding from GO or from other sources
- i) Any other sanction considered appropriate for the offense

29. Unless the Panel decides otherwise, any disciplinary sanctions will begin immediately. Failure to comply with a sanction as determined by the Panel will result in automatic suspension from GO competitions, activities or events until such time as compliance occurs.

Suspension Pending a Hearing

30. GO may determine that an alleged incident is of such seriousness as to warrant suspension of an Individual from GO competitions, activities or events pending a hearing and a decision of the Panel or completion of criminal proceedings.

Criminal Convictions

31. An Individual's conviction for any of the following *Criminal Code* offenses will be deemed a major infraction under this Policy and will result in ineligibility from GO competitions, activities or events upon the sole discretion of GO:

- a) Any child pornography offences
- b) Any sexual offences
- c) Any offence of physical or psychological violence
- d) Any offence of assault
- e) Any offence involving trafficking of illegal drugs

Confidentiality

32. The discipline and complaints process is confidential and involves only the Parties, the Case Manager, the Panel, and any advisors to the Parties or the Panel. Once initiated and until a decision is released, none of the Parties will disclose confidential information relating to the discipline or complaint to any person not involved in the proceedings.

Timelines

33. If the circumstances of the complaint are such that adhering to the timelines outlined by this Policy will not allow a timely resolution to the complaint, the Panel may direct that these timelines be revised.

Records and Distribution of Decisions

34. Minor and major infractions that result in discipline, as well as decisions of any appeals, shall be recorded and maintained by GO.
35. Decisions and appeals are matters of public interest and shall be publicly available with the names of the individuals redacted. Names of persons disciplined may be disclosed to the extent necessary to give effect to any sanction imposed.

Appeals Procedure

36. The decision of the Panel may be appealed in accordance with Association's *Appeal Policy*.

Modification of Criteria

37. The Golf Association of Ontario may revise this policy at any time as circumstances require.